		Teaching Guide				
	Identifyir			2020/21		
Subject (*)	Management Accounting	611G02022				
Study programme	Management Accounting Code 611G02022  Grao en Administración e Dirección de Empresas					
		Descriptors				
Cycle	Period Year Type Credits					
Graduate	1st four-month period	Third				
Language	SpanishGalicianEnglish					
Teaching method	Face-to-face					
Prerequisites						
Department	Empresa					
Coordinador	Garcia Arthus, Emilia Luisa	E-m	emilia.garcia.arthu	us@udc.es		
Lecturers	Garcia Arthus, Emilia Luisa	E-m	emilia.garcia.arthu	us@udc.es		
	López Pampín, José Carlos		c.lpampin@udc.es	8		
	Rodriguez Lopez, Manuel		marod@udc.es			
Web						
General description	Cost Accounting and Manageme	nt Accounting are behind an	decision or strategy of the co	ompany. Costs and returns are		
	relevant information elements in	the decision-making process	of the company or not-for-pro	ofit organization. To know their		
	nature, calculation and influence	on the decision to take, are l	pasic skills for a professional v	who wants to properly deal with		
	management problems.					
Contingency plan	Modifications in the contents: t	here will be no modification i	n the contents.			
	2. Methodologies					
	* Teaching methodologies that ar	re maintained: all				
	* Teaching methodologies that ch	nange: none				
	3. Mechanisms of personalized a	ttention to students:				
	- E-mail	and all and the state of the form	Storal ato danta			
	- Teams platform for general and	•				
	<ul> <li>Moodle platform: consultation for</li> <li>Students who are unable to attern</li> </ul>			COVID group may shages		
			•			
	their avaliation preference (general or students with no attendance) at the beginning of the course and will have one hour of virtual tutoring per week in addition to general online tutoring. (schedules will be set at the beginning of the course).					
	Students who are unable to attend face-to-face classes due to temporary illness due to COVID or quarantine related to COVID may continue their availation in an online mode like students in the previous group, but may continue their					
	avaliation according to the gener					
	4. Modifications in the evaluation					
	In the case of not being able to d accepted by the University of A C	•	se will be developed online u	sing any of the virtual platforms		
	5. Modifications to the bibliography or webography					
	Students will have sufficient mate	erials on the subject's Moodle	platform, or access to virtual	materials will be provided.		

Study programme competences / results	
Code	Study programme competences / results



A1	Manage an enterprise or small organization, understanding their competitive and institutional position and identifying their strengths and weaknesses
A2	Integrate in any functional area of micro-firms or SMEs and perform fluently any management task commissioned
A3	Evaluate and foreseeing, from relevant data, the development of a company.
A4	Elaborate advisory reports on specific situations of companies and markets
A5	Write projects about specific functional areas (e.g. management, marketing, financial) of the company
A6	Identify the relevant sources of economic information and to interpret the content.
A7	Understand economic institutions as a result and application of theoretical or formal representations which explain the evolution of the
	economy.
A8	Derive, based on from basic information, relevant data unrecognizable by non-professionals.
A9	Use frequently the information and communication technology (ICT) throughout their professional activity.
A10	Read and communicate in a professional environment at a basic level in more than one language, particularly in English
A11	To analyze the problems of the firm based on management technical tools and professional criteria
A12	Communicate fluently in their environment and work by teams
B1	CB1-The students must demonstrate knowledge and understanding in a field of study that part of the basis of general secondary
	education, although it is supported by advanced textbooks, and also includes some aspects that imply knowledge of the forefront of their
	field of study
B2	CB2 - The students can apply their knowledge to their work or vocation in a professional way and have competences typically demostrated
	by means of the elaboration and defense of arguments and solving problems within their area of work
B3	CB3- The students have the ability to gather and interpret relevant data (usually within their field of study) to issue evaluations that include
	reflection on relevant social, scientific or ethical
B4	CB4-Communicate information, ideas, problems and solutions to an audience both skilled and unskilled
B5	CB5-Develop skills needed to undertake further studies learning with a high degree of autonomy
B6	CG1-Perform duties of management, advice and evaluation in business organizations
B7	CG2-Know how to use the concepts and techniques used in the various functional areas of the company and understand the relationships
	between them and with the overall objectives of the organization
B8	CG3- Know how to make decisions, and, in general, assume leadership roles.
B9	CG4-Learn to identify and anticipate opportunities, allocate resources, organize information, select and motivate people, make decisions
	under conditions of - uncertainty, achieve the proposed objectives and evaluate results
B10	CG5-Respect the fundamental and equal rights for men and women, promoting respect of human rights and the principles of equal
	opportunities, non-discrimination and universal accessibility for people with disabilities.
C1	Express correctly, both orally and in writing, in the official languages of the autonomous region
C4	To be trained for the exercise of citizenship open, educated, critical, committed, democratic, capable of analyzing reality and diagnose
	problems, formulate and implement knowledge-based solutions oriented to the common good
C5	Understand the importance of entrepreneurial culture and know the means and resources available to entrepreneurs
C6	Assess critically the knowledge, technology and information available to solve the problems and take valuable decisions
C7	Assume as professionals and citizens the importance of learning throughout life.
C8	Assess the importance of research, innovation and technological development in the economic and cultural progress of society.

Learning outcomes				
Learning outcomes		Study programme		
	con	npetenc	es/	
		results		
The student is able to express himself orally and in writing, correctly employing the basic concepts of the subject: purchase,	A4	B1	C1	
cost, expense, investment and payment.	A10	B2	C6	
		B4	C7	
Identify the characteristics of the internal and external areas of the company: economic, social and environmental, as well as	A1	В3	C6	
the accounting models related to them.	A2			
	А3			
	A11			

Identify the different production factors according to their nature, function and behavior.	A6		
	A8		
Understand the different cost allocation models and the possibilities of affecting and allocating them to cost carriers. Identify,	A5	B9	C1
calculate and interpret concepts: Cost Center, Equivalent Unit, Technical and Economic Units, Primary or secondary key,	A8		
Capacity, Overhead rate, Transfer price, Opportunity cost, environmental cost.	A11		
Identify, measure and value resource usage, understand the relationships among resources, processes, outputs and	A1		
sustainability, and interpret the results.	A4		
	A7		
	A11		
Identify the cost system most appropriate to the company's production process.	A1	В7	
Identify the relevant costs in short-term decision-making and be able to justify the decision made, and know how to work as a	A4	В6	C7
team.	A6		C8
	A8		
To be able to interpret and reason the impact of a change in technical or economic units, the level of production, etc. on the	A4	B8	
initial approach.	A8		
Calculate the standard cost and relate it to the planning and control of the company's activity.	A4		
	A6		
	A11		
To know how to apply basic concepts in an autonomous, critical, ethical, transparent, responsible way and develop an	A9	B5	C4
entrepreneurial spirit in a sustainable environment.	A12	B10	C5

	Contents
Topic	Sub-topic
1. Management accounting. Introduction	Cost accounting and management accounting
	Cost - Expense - Investment
2. Cost	Materials
	Labour cost
	Overhead cost
	Manufacturing cost
	Inorganic costing
	Organic costing
	Scrap and Shrinkage
	Cost centres
	Joint production and Common production
	Capacity
	The cost of spared capacity
	Activity based costing
	Opportunity cost
3. Cost-volume-benefit analysis	Variable and fixed costs
	Direct costing
	Variable costing
	Contribution margin
	Break-even point
4. Planning and control: standard cost and budgeting	Budget
	Fixed and flexible budget
	Budgeted cost and standard cost
	Variances

5. Short-term decision making	Relevant costs/revenues
	Price setting
	Target costing
	Special order decisions
	Discontinuing products, departments and locations
	Product mix and constrained decisions
	Make or buy and outsourcing decisions
6. Transfer price	Responsibility centre
	Transfer price
7. Environmental accounting	Environmental accounting

Plannin	9		
Competencies / Teaching hours		Student?s personal	Total hours
Results	(in-person & virtual)	work hours	
B10 C4 C7 C8	16	40	56
A8 A11 C1	2.5	20	22.5
A2 A3 A4 A5 A6 A9	17	20.5	37.5
A10 A11 A12 B2 B3			
B4 B9 C1 C6			
A1 A4 A6 A7 B1 B5	10	20	30
B6 B7 B8 C5			
	4	0	4
	Competencies / Results  B10 C4 C7 C8  A8 A11 C1  A2 A3 A4 A5 A6 A9  A10 A11 A12 B2 B3  B4 B9 C1 C6  A1 A4 A6 A7 B1 B5	Competencies / Results (in-person & virtual)  B10 C4 C7 C8 16  A8 A11 C1 2.5  A2 A3 A4 A5 A6 A9 17  A10 A11 A12 B2 B3  B4 B9 C1 C6  A1 A4 A6 A7 B1 B5 B6 B7 B8 C5	Competencies / Results         Teaching hours (in-person & virtual)         Student?s personal work hours           B10 C4 C7 C8         16         40           A8 A11 C1         2.5         20           A2 A3 A4 A5 A6 A9         17         20.5           A10 A11 A12 B2 B3 B4 B9 C1 C6         40         40           A1 A4 A6 A7 B1 B5 B6 B7 B8 C5         10         20

Methodologies				
Methodologies	Description			
Guest lecture /	Development of the basic theoretical and practical concepts of the subject.			
keynote speech				
Mixed	Written exam in which the student will have to prove to have achieved the learning results; The test will include theory and			
objective/subjective	practice questions. In the personalized attention sessions, small group tutorials will be developed in order to clarify the doubts			
test	that the students may have for the mixed test.			
Case study	Teamwork in which students will develop the cost calculation system of a company selected by the group.			
Problem solving	Resolution of practical exercises to apply the basic theoretical concepts of the subject.			

Personalized attention				
Methodologies	Description			
Mixed	Guided tutoring: 4 hours in groups of 15 students.			
objective/subjective				
test	Schedules and location will be communicated in time.			

Assessment				
Methodologies	Competencies /	Description	Qualification	
	Results			

Problem solving	A1 A4 A6 A7 B1 B5 B6 B7 B8 C5	Participation of students in practical classes, quality of their opinions and contributions, or work in the classroom and the presentation of small problems that they will have to solve by themselves, or in small groups, either oral or written.	0
Mixed objective/subjective test	A8 A11 C1	Written exam that will include theoretical and / or practical questions.	30
Case study	A2 A3 A4 A5 A6 A9 A10 A11 A12 B2 B3 B4 B9 C1 C6	Group work to develop the cost calculation system in a company.	70

## **Assessment comments**

The criteria of evaluation here specified are valid either for the first or second opportunity. Pass the matter will require that the student should have been valued for his participation in the " mixed test " and the " study of cases ".Noot presented qualification corresponds to the student who had participated in activities of evaluation that have a weight lower than 20 % on the final qualification, with independence of the obtained qualification. Second opportunity: in the second opportunity the evaluation criteria will be the same as in the first opportunity, but to guarantee that the students can pass the subject they will be able to recover 30% of the continuous evaluation in the final mixed test answering a series of theoretical and / or practical questions. Convocatoria adelantada and students with recognition of part-time dedication (and exemption of assistance): mixed test with a weight of 100 % on the qualification: it will consist of a mixed test in which there will be included theoretical and practical questions and of which the student has to prove have reached the competences and the results of learning of the matter. The minimal qualification to pass is 5 (50 %). OTHER REQUIREMENTS:- Exam access with electronic devices is forbiden except in those cases where responsible teachers could establish otherwise.- A properly identification is required to access the exam room.

	Sources of information			
Basic	- Tomás Escobar; Virginia Cortijo (2011). Fundamentos de Contabilidad de gestión. Pearson			
	- AECA Asociación Española de Contabilidad y Administración de Empresas (2003). Contabilidad de Gestión para la			
	toma de decisiones.			
	- García Suárez, José Luis (coordinador) (2012). Cálculo, análisis y gestión de costes. Delta publicaciones			
	- García Suarez, José Luis (director) (2014). Cálculo de costes y control de gestión 70 casos de aplicación práctica.			
	Delta publicaciones			
	- Moscoso, Philip; Lago, Alejandro (2016). Gestión de operaciones para directivos. McGraw Hill Education			
	- Somoza López, Antonio (2016). Contabilidad social y medioambiental. Pirámide			
	A bibliografía poderá ser actualizada en calquera momento por mor da inclusión de novos textos que o profesor			
	considere axeitados para o alumnado.			
Complementary	- Ripoll Feliu, Vicente M., coord. Alcoy (2011). Contabilidad analítica Problemas y ejercicios Barcelona: Profit			
	- Sáez Torrecilla, Ángel. (). Contabilidad de costes y contabilidad de gestión. Madrid : McGraw-Hill			
	- Catalina Vacas Guerrero [et al.] (2009). Fundamentos de contabilidad de costes y de gestión: una visión práctica .			
	Collado Villalba : Delta			
	- Carlos Mallo, María Ángela Jiménez Montañés (2009). Contabilidad de costes. Madrid : Pirámide			
	- Muñoz, Clara; Zornoza, Javier; Veuthey Eloy (2008). Introducción a al contabilidad de costes para la gestión. TME			
	Tratados y manuales de empresa			

Recommendations				
Subjects that it is recommended to have taken before				
Subjects that are recommended to be taken simultaneously				
Subjects that continue the syllabus				



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(\*)The teaching guide is the document in which the URV publishes the information about all its courses. It is a public document and cannot be modified. Only in exceptional cases can it be revised by the competent agent or duly revised so that it is in line with current legislation.