| | | Teaching G | ulue | | | | |
|--|--|--|-----------------|----------------------------------|--------------------------------------|--|--|
| | Identifyir | ng Data | | | 2021/22 | | |
| Subject (*) | Business Economics: Management and Organisation | | | Code | 611G02008 | | |
| Study programme Grao en Administración e Dirección de Empresas | | | | · | • | | |
| | | Descripto | ors | | | | |
| Cycle | Period | Year | | Туре | Credits | | |
| Graduate | 2nd four-month period | First | | Basic training | 6 | | |
| Language Sp | panish | | | | | | |
| Teaching method Fa | ace-to-face | | | | | | |
| Prerequisites | | | | | | | |
| Department Er | mpresa | | | | | | |
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| General description Th | ne basics of business organziati | ion are explained i | n this course | in order to develop the nee | cessary skills to successfully | | |
| de | eal with the strategic developme | ent of a company. I | -uthermore, I | business behaviour and ma | anagement functions are also | | |
| de | ealt with | | | | | | |
| Contingency plan 1. | Changes in the contens: No ch | anges will be mad | e. | | | | |
| | | | | | | | |
| 2. | Methodologies: No changes wi | II be made. Teach | ing and the d | lifferent assessment activiti | ies, in this case, will be online, | | |
| by | means of Teams or Moodle. | | | | | | |
| | | | | | | | |
| 3. | Personalised attention mechan | nisms for students: | online tutoria | als by means of Teams. | | | |
| | | | | | | | |
| | 4. Changes in the evaluation: : No changes will be made. The different assessment activities, in this case, will be online, by | | | | | | |
| m | means of Teams or Moodle. | | | | | | |
| | | | | | | | |
| | | irst opportunity, ob | jective test c | an be developed as a sing | le global objective test or various | | |
| | sts. | Consideration of the state of the state of | . C | | of attribute of the decide of annual | | |
| | | | | | of students of the double degree | | |
| | | | • | , | e exam in the date established. | | |
| | ne grades of the rest of activitite | | | | | | |
| | | ment activities ca | nnot be deve | eloped face-to-face, they wi | ill be online by means of Teams | | |
| | Moodle. | | | | | | |
| St | udents are in the continuous as | ssessment and, the | erefore, in the | e previous assessment fran | nework, if they done more than | | |
| 20 | 0% of the activities. Therefore, in | f these students do | pes not get 5 | points (out of 10 points), the | ney will be failed in the acts. | | |
| | or the calculation of the final ave | | • | • | | | |
| | when applicable in the average grade of the various tests, will be necessary (average grade will not be calculated for | | | | | | |
| | students who have a grade lower than that). In order to pass the subject, final weighted average grade has to be equal or | | | | | | |
| | greater than 5 points out of 10 points. | | | | | | |
| | oth part-time and full-time stude | | | • | · | | |
| | • | sment activities ar | nd/or examen | by means of any fraudule | nt procedure, the grade of zero | | |
| wi | Ill be assigned in such activity. | | | | | | |
| 5. | 5. Changes in bibliography or websistes. No changes will be made. Students will have audios and videos, as well as files | | | ios and videos, as well as files | | | |
| wi | with the material to study the subject. | | | | | | |

Study programme competences

| Code | Study programme competences |
|------|--|
| A1 | Manage an enterprise or small organization, understanding their competitive and institutional position and identifying their strengths and |
| | weaknesses |
| A2 | Integrate in any functional area of micro-firms or SMEs and perform fluently any management task commissioned |
| А3 | Evaluate and foreseeing, from relevant data, the development of a company. |
| A4 | Elaborate advisory reports on specific situations of companies and markets |
| A5 | Write projects about specific functional areas (e.g. management, marketing, financial) of the company |
| A6 | Identify the relevant sources of economic information and to interpret the content. |
| A8 | Derive, based on from basic information, relevant data unrecognizable by non-professionals. |
| A9 | Use frequently the information and communication technology (ICT) throughout their professional activity. |
| A10 | Read and communicate in a professional environment at a basic level in more than one language, particularly in English |
| A11 | To analyze the problems of the firm based on management technical tools and professional criteria |
| B1 | CB1-The students must demonstrate knowledge and understanding in a field of study that part of the basis of general secondary |
| | education, although it is supported by advanced textbooks, and also includes some aspects that imply knowledge of the forefront of their |
| | field of study |
| B2 | CB2 - The students can apply their knowledge to their work or vocation in a professional way and have competences typically demostrated |
| | by means of the elaboration and defense of arguments and solving problems within their area of work |
| В3 | CB3- The students have the ability to gather and interpret relevant data (usually within their field of study) to issue evaluations that include |
| | reflection on relevant social, scientific or ethical |
| B4 | CB4-Communicate information, ideas, problems and solutions to an audience both skilled and unskilled |
| B5 | CB5-Develop skills needed to undertake further studies learning with a high degree of autonomy |
| В6 | CG1-Perform duties of management, advice and evaluation in business organizations |
| В7 | CG2-Know how to use the concepts and techniques used in the various functional areas of the company and understand the relationships |
| | between them and with the overall objectives of the organization |
| В8 | CG3- Know how to make decisions, and, in general, assume leadership roles. |
| B10 | CG5-Respect the fundamental and equal rights for men and women, promoting respect of human rights and the principles of equal |
| | opportunities, non-discrimination and universal accessibility for people with disabilities. |
| C1 | Express correctly, both orally and in writing, in the official languages of the autonomous region |
| C4 | To be trained for the exercise of citizenship open, educated, critical, committed, democratic, capable of analyzing reality and diagnose |
| | problems, formulate and implement knowledge-based solutions oriented to the common good |
| C5 | Understand the importance of entrepreneurial culture and know the means and resources available to entrepreneurs |
| C6 | Assess critically the knowledge, technology and information available to solve the problems and take valuable decisions |
| C7 | Assume as professionals and citizens the importance of learning throughout life. |
| C8 | Assess the importance of research, innovation and technological development in the economic and cultural progress of society. |

| Learning outcomes | | | |
|--|-------|------------|----|
| Learning outcomes | Study | y programn | ne |
| | COI | mpetences | í |
| Apply profesional criteria -based on tecnical instruments- to the analysis of problems | A1 | | |
| | A3 | | |
| | A4 | | |
| | A5 | | |
| | A8 | | |
| | A10 | | |
| | A11 | | |
| Identify the relevant sources of economic information and its contents. | A2 | B1 | |
| To be able to work in any functional área of a médium or large sized company or organization | A6 | B2 | |
| | | В3 | |
| | | B4 | |

| To be able to express themselves correctly in any of the oficial languages of Galiica, both orally and in a written form. To | | В8 | C1 |
|--|----|-----|----|
| understand the importance of entrepreneurship culture. | | | C4 |
| | | | C5 |
| To be able to critically value knowledge, technology and avaliable information to solve problems. | | B5 | C6 |
| | | B10 | C7 |
| | | | C8 |
| To be able to use CIT's. | A9 | В6 | |
| | | В7 | |

| Contents | | |
|--|---|--|
| Topic Sub-topic | | |
| Unit 1. Rationality: from microeconomics to a business | 1.1. Concepts of rationality. | |
| perspective | 1.2. Behavioural hypothesis. | |
| | 1.3. Business economics: the organization as a player | |
| Unit 2. Business behaviour | 2.1. Business objectives | |
| | 2.2. Value creation | |
| | 2.3. Organizational policies and functions. | |
| Unit 3. Management and Strategy | 3.1. Managing competencies. | |
| | 3.2. Decision making. Strategy | |
| | 3.3. Decision making process. | |

| Planning | | | |
|--------------------|---|--|---|
| Competencies | Ordinary class | Student?s personal | Total hours |
| | hours | work hours | |
| B5 B7 B8 C5 | 17 | 0 | 17 |
| A3 A4 B1 B2 B3 B6 | 10 | 15 | 25 |
| C4 | | | |
| A6 A8 A9 | 4 | 17 | 21 |
| A1 A2 A5 A10 B4 C1 | 6 | 30 | 36 |
| C6 C8 | | | |
| C6 | 2 | 38 | 40 |
| A11 B10 C7 | 4 | 4 | 8 |
| | 3 | 0 | 3 |
| | Competencies B5 B7 B8 C5 A3 A4 B1 B2 B3 B6 C4 A6 A8 A9 A1 A2 A5 A10 B4 C1 C6 C8 C6 | hours B5 B7 B8 C5 17 A3 A4 B1 B2 B3 B6 10 C4 A6 A8 A9 4 A1 A2 A5 A10 B4 C1 C6 C8 C6 2 A11 B10 C7 4 | Competencies Ordinary class hours Student?s personal work hours B5 B7 B8 C5 17 0 A3 A4 B1 B2 B3 B6 C4 10 15 C4 4 17 A6 A8 A9 4 17 A1 A2 A5 A10 B4 C1 C6 C8 6 30 C6 C8 2 38 A11 B10 C7 4 4 |

| | Methodologies | | |
|---------------------|--|--|--|
| Methodologies | Description | | |
| Guest lecture / | Presentation in the classroom of basic conceptual ítems/definitions | | |
| keynote speech | | | |
| Case study | Applied case studies | | |
| Document analysis | Use of adequate information resources. Each group must present to the rest of the class a given theoretical concept. | | |
| Supervised projects | Group essay applying the theoretical concepts explained | | |
| Objective test | A single global objective test or various tests | | |
| Seminar | 4 hours in small groups to supervise essays and on going work during the course. They will be online sessions. | | |

| Personalized attention | |
|------------------------|-------------|
| Methodologies | Description |



| Case study | The methodologies must be adapted to the circunstamces of the group. |
|---------------------|--|
| Guest lecture / | |
| keynote speech | |
| Supervised projects | |
| Seminar | |

| Assessment | | | |
|---------------------|--------------------|---|---------------|
| Methodologies | Competencies | Description | Qualification |
| Case study | A3 A4 B1 B2 B3 B6 | Analysis of cases presented in the classroom | 15 |
| | C4 | | |
| Document analysis | A6 A8 A9 | Use of adequate information resources. Each group must present to the rest of the | 10 |
| | | class a given theoretical concept. | |
| Supervised projects | A1 A2 A5 A10 B4 C1 | Project or final essay in groups. | 25 |
| | C6 C8 | | |
| Objective test | C6 | A single global objective test or various tests | 50 |

- 1. Non-presented grade: it is assigned to a student when he/she participated in lower than 20% of assessment activities, regardless of obtained grade.
- 2. Second opportunity and advanced opportunity: in the second opportunity, students who failed in the first opportunity (January, in the case of students of the double degree in Business and Law, June in the case of students of the degree in Business) have to do the exam in the date established. The grades of the rest of activitites will be saved and it is not posible the development of them out of the quarter of class. The exam will mark the 50% of the final note.

In the advanced opportunity, the evaluation system of the first opportunity will be maintained.

- Students with recognition of part-time and academic dispensation of attended exemption: Both part-time and full-time students will have the same evaluation system.
- 4. About the conditions of final evaluation: It is recalled that any student stunned when he/she is doing continuous assessment activities and/or examen by means of any fraudulent procedure, the grade of zero will be assigned in such activity (in all opportunities).
- 5. Student's identification: student has to prove his/her personality according to the current regulation.

who have a grade lower than that). In order to pass the subject, final weighted average grade has to be equal or greater than 5 points out of 10 points.

6. Other

evaluation observations: Lecturers will make available students the norms for the development of the activities proposed in the present teaching guide. In the first opportunity, objective test can be developed as a single global objective test or various tests. Students are in the continuous assessment and, therefore, in the previous assessment framework, if they done more than 20% of the activities.

Therefore, if these students does not get 5 points (out of 10 points), they will be failed in the acts. For the calculation of the final average grade, a minimum grade of 4 points out of 10 points in the global objective test, or when applicable in the average grade of the various tests, will be necessary (average grade will not be calculated for students

Sources of information



| Basic | - Ivancevich, John M & Dent Konopaske, R. (). Organizational Behavior and Management. Mc Graw-Hill |
|---------------|--|
| | - Bateman & Snell (2013). Management. |
| | - Kinicki & Diliams (2011). Management. |
| | - Cuervo, A (2008). Introducción a la Adminsitración de Empresas. Thomson-Civitas |
| Complementary | - García Olalla, M. y Vázquez, C. (2002). Estrategias y operaciones empresariales en los nuevos mercados. 20 casos |
| | a estudio. Civitas |

| Recommendations |
|--|
| Subjects that it is recommended to have taken before |
| Economic Analysis of Organisations/611G02023 |
| Strategic Management and Business Policy I/611G02025 |
| Organisational Design/611G02029 |
| Strategic Management and Business Policy II/611G02033 |
| Subjects that are recommended to be taken simultaneously |
| |
| Subjects that continue the syllabus |
| |
| Other comments |
| |

(*)The teaching guide is the document in which the URV publishes the information about all its courses. It is a public document and cannot be modified. Only in exceptional cases can it be revised by the competent agent or duly revised so that it is in line with current legislation.