|                     |   | Teaching Guide |       |                        |              |  |
|---------------------|---|----------------|-------|------------------------|--------------|--|
|                     | Identifying   | Data           |       |                        | 2023/24      |  |
| Subject (*)         | Business Economics: Management and Organisation Code  |                |       | 611G02008              |              |  |
| Study programme     | Grao en Administración e Dirección de Empresas  |                |       |                        |              |  |
|                     |   | Descriptors    |       |                        |              |  |
| Cycle               | Period  | Year           |       | Туре                   | Credits      |  |
| Graduate            | 2nd four-month period   | First          |       | Basic training         | 6            |  |
| Language            | Spanish   |                |       |                        | '            |  |
| Teaching method     | Face-to-face  |                |       |                        |              |  |
| Prerequisites       |   |                |       |                        |              |  |
| Department          | Empresa   |                |       |                        |              |  |
| Coordinador         | García Álvarez, María Teresa  | E              | -mail | teresa.galvarez@udc.es |              |  |
| Lecturers           | Barbeito Roibal, Susana Maria   | E              | -mail | susana.barbeito        | @udc.es      |  |
|                     | García Álvarez, María Teresa  |                |       | teresa.galvarez        | @udc.es      |  |
|                     | Guillen Solorzano, Maria  |                |       | maria.guillen@u        | ıdc.es       |  |
|                     | Rodriguez Fernandez, Maria Jose   |                |       | maria.jose.rferna      | andez@udc.es |  |
| Web                 |   | '              |       |                        |              |  |
| General description | The basics of business organziation are explained in this course in order to develop the necessary skills to successfully |                |       |                        |              |  |
|                     | deal with the strategic development of a company. Futhermore, business behaviour and management functions are also        |                |       |                        |              |  |
|                     | dealt with  |                |       |                        |              |  |

|      | Study programme competences  |
|------|--|
| Code | Study programme competences  |
| A1   | Manage an enterprise or small organization, understanding their competitive and institutional position and identifying their strengths and       |
|      | weaknesses   |
| A2   | Integrate in any functional area of micro-firms or SMEs and perform fluently any management task commissioned                                    |
| А3   | Evaluate and foreseeing, from relevant data, the development of a company.   |
| A4   | Elaborate advisory reports on specific situations of companies and markets   |
| A5   | Write projects about specific functional areas (e.g. management, marketing, financial) of the company  |
| A6   | Identify the relevant sources of economic information and to interpret the content.  |
| A8   | Derive, based on from basic information, relevant data unrecognizable by non-professionals.  |
| A9   | Use frequently the information and communication technology (ICT) throughout their professional activity.  |
| A10  | Read and communicate in a professional environment at a basic level in more than one language, particularly in English                           |
| A11  | To analyze the problems of the firm based on management technical tools and professional criteria  |
| B1   | CB1-The students must demonstrate knowledge and understanding in a field of study that part of the basis of general secondary                    |
|      | education, although it is supported by advanced textbooks, and also includes some aspects that imply knowledge of the forefront of their         |
|      | field of study   |
| B2   | CB2 - The students can apply their knowledge to their work or vocation in a professional way and have competences typically demostrate           |
|      | by means of the elaboration and defense of arguments and solving problems within their area of work  |
| В3   | CB3- The students have the ability to gather and interpret relevant data (usually within their field of study) to issue evaluations that include |
|      | reflection on relevant social, scientific or ethical   |
| B4   | CB4-Communicate information, ideas, problems and solutions to an audience both skilled and unskilled   |
| B5   | CB5-Develop skills needed to undertake further studies learning with a high degree of autonomy   |
| B6   | CG1-Perform duties of management, advice and evaluation in business organizations  |
| В7   | CG2-Know how to use the concepts and techniques used in the various functional areas of the company and understand the relationships             |
|      | between them and with the overall objectives of the organization   |
| B8   | CG3- Know how to make decisions, and, in general, assume leadership roles.   |
| B10  | CG5-Respect the fundamental and equal rights for men and women, promoting respect of human rights and the principles of equal                    |
|      | opportunities, non-discrimination and universal accessibility for people with disabilities.  |
| C1   | Express correctly, both orally and in writing, in the official languages of the autonomous region  |



| C4 | To be trained for the exercise of citizenship open, educated, critical, committed, democratic, capable of analyzing reality and diagnose |
|----|--|
|    | problems, formulate and implement knowledge-based solutions oriented to the common good  |
| C5 | Understand the importance of entrepreneurial culture and know the means and resources available to entrepreneurs                         |
| C6 | Assess critically the knowledge, technology and information available to solve the problems and take valuable decisions                  |
| C7 | Assume as professionals and citizens the importance of learning throughout life.   |
| C8 | Assess the importance of research, innovation and technological development in the economic and cultural progress of society.            |

| Learning outcomes  |      |          |      |
|--|------|----------|------|
| Learning outcomes  | Stud | y progra | amme |
|  | CO   | mpeten   | ces  |
| Apply profesional criteria -based on tecnical instruments- to the analysis of problems                                       | A1   |          |      |
|  | А3   |          |      |
|  | A4   |          |      |
|  | A5   |          |      |
|  | A8   |          |      |
|  | A10  |          |      |
|  | A11  |          |      |
| Identify the relevant sources of economic information and its contents.  | A2   | B1       |      |
| To be able to work in any functional área of a médium or large sized company or organization                                 | A6   | B2       |      |
|  |      | В3       |      |
|  |      | B4       |      |
| To be able to express themselves correctly in any of the oficial languages of Galiica, both orally and in a written form. To |      | B8       | C1   |
| understand the importance of entrepreneurship culture.   |      |          | C4   |
|  |      |          | C5   |
| To be able to critically value knowledge, technology and avaliable information to solve problems.                            |      | B5       | C6   |
|  |      | B10      | C7   |
|  |      |          | C8   |
| To be able to use CIT's.   | A9   | B6       |      |
|  |      | B7       |      |

| Contents   |   |  |  |
|--|---|--|--|
| Topic Sub-topic  |   |  |  |
| Unit 1. Rationality: from microeconomics to a business | 1.1. Concepts of rationality.                         |  |  |
| perspective  | 1.2. Behavioural hypothesis.                          |  |  |
|  | 1.3. Business economics: the organization as a player |  |  |
| Unit 2. Business behaviour                             | 2.1. Business objectives                              |  |  |
|  | 2.2. Value creation                                   |  |  |
|  | 2.3. Organizational policies and functions.           |  |  |
| Unit 3. Management and Strategy                        | 3.1. Managing competencies.                           |  |  |
|  | 3.2. Decision making. Strategy                        |  |  |
|  | 3.3. Decision making process.                         |  |  |

| Planning                       |                    |                |                    |             |
|--------------------------------|--------------------|----------------|--------------------|-------------|
| Methodologies / tests          | Competencies       | Ordinary class | Student?s personal | Total hours |
|                                |                    | hours          | work hours         |             |
| Guest lecture / keynote speech | B5 B7 B8 C5        | 17             | 0                  | 17          |
| Document analysis              | A6 A8 A9           | 4              | 17                 | 21          |
| Supervised projects            | A1 A2 A3 A4 A5 A10 | 10             | 35                 | 45          |
|                                | B1 B2 B3 B4 B6 C1  |                |                    |             |
|                                | C4 C6 C8           |                |                    |             |

| Objective test         | C6         | 2 | 54 | 56 |
|------------------------|------------|---|----|----|
| Seminar                | A11 B10 C7 | 4 | 4  | 8  |
| Personalized attention |            | 3 | 0  | 3  |

(\*)The information in the planning table is for guidance only and does not take into account the heterogeneity of the students.

|                     | Methodologies   |
|---------------------|---|
| Methodologies       | Description   |
| Guest lecture /     | Presentation in the classroom of basic conceptual ítems/definitions   |
| keynote speech      |   |
| Document analysis   | Use of adequate information resources. Each group must present to the rest of the class a given theoretical concept.      |
| Supervised projects | Group essay applying the theoretical concepts explained   |
| Objective test      | Test exam   |
| Seminar             | Small groups will be organised to supervise essays and on going work during the course. They will be online sessions. The |
|                     | dates and times will be communicated by the lecturers along the course  |

|                     | Personalized attention   |  |  |
|---------------------|--|--|--|
| Methodologies       | Description  |  |  |
| Guest lecture /     | The methodologies must be adapted to the circunstamces of the group. |  |  |
| keynote speech      |  |  |  |
| Supervised projects |  |  |  |
| Seminar             |  |  |  |

| Assessment          |                    |   |    |
|---------------------|--------------------|---|----|
| Methodologies       | Competencies       | Description Quali   |    |
| Document analysis   | A6 A8 A9           | Use of adequate information resources. Each group must present to the rest of the | 10 |
|                     |                    | class a given theoretical concept.  |    |
| Supervised projects | A1 A2 A3 A4 A5 A10 | Project or final essay in groups.   | 40 |
|                     | B1 B2 B3 B4 B6 C1  |   |    |
|                     | C4 C6 C8           |   |    |
| Objective test      | C6                 | Test exam   | 50 |

| Assessment comments |
|---------------------|
|---------------------|

- 1. Non-presented grade: it is assigned to a student when he/she participated in lower than 20% of assessment activities, regardless of obtained grade.
- Second opportunity and advanced opportunity: The evaluation and grading criteria are exactly the same in all evaluation opportunities.

## The grade

of the continuous evaluation will be kept for the second opportunity, but in no case for subsequent courses.

#### Students

may repeat the continuous evaluation activities in the second opportunity, which may lead to a better, worse or equal grade than the one obtained for the first opportunity. To do so, they will contact their lecturer well in advance to plan the realization of these activities.

- 3. Students with recognition of part-time and academic dispensation of attended exemption: Both part-time and full-time students will have the same evaluation system.
- 4. About the conditions of final evaluation: It is recalled that any student stunned when he/she is doing continuous assessment activities and/or examen by means of any fraudulent procedure, the grade of zero will be assigned in such activity (in all opportunities).
- 5. Student's identification: student has to prove his/her personality according to the current regulation.

# 6. Other

evaluation observations: Lecturers will make available students the norms for the development of the activities proposed in the present teaching guide. If a student does not attend at least 70% of the classes, the continuous assessment activities will not be able to be evaluated. To pass the subject, the final weighted average grade must be equal to or greater than 5 points out of 10, but it is an essential requirement to obtain 4 points out of 10 in the objective test. If this minimum is not reached in such as test, the subject will be suspended. It is considered that a student is within the continuous evaluation and, therefore, the previous evaluation scheme will be applied to him/her, if he/she completed more than 20% of the works of the subject. If such as student does not appear for the objective test, he/she will not be able to pass the subject, since he/she does not meet the minimum grade required in it. In this case, the grade will be the minimum between the grade obtained in the continuous evaluation and a grade of 4.9.Small



groups tutorials will be developed by Teams or face-to-face. The dates and times will be communicated by the professors along the course.

|               | Sources of information   |
|---------------|--|
| Basic         | - Ivancevich, John M & Depart Konopaske, R. (). Organizational Behavior and Management. Mc Graw-Hill               |
|               | - Bateman & Snell (2013). Management.  |
|               | - Kinicki & Diliams (2011). Management.  |
|               | - Cuervo, A (2008). Introducción a la Adminsitración de Empresas. Thomson-Civitas                                  |
| Complementary | - García Olalla, M. y Vázquez, C. (2002). Estrategias y operaciones empresariales en los nuevos mercados. 20 casos |
|               | a estudio. Civitas   |

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Subjects that it is recommended to have taken before

Economic Analysis of Organisations/611G02023

Strategic Management and Business Policy I/611G02025

Organisational Design/611G02029

Strategic Management and Business Policy II/611G02033

Subjects that are recommended to be taken simultaneously

Subjects that continue the syllabus

## Other comments

## OTHER OBERVATIONS:-According

to the different regulations applicable to university teaching, this subject must incorporate the gender perspective (non-sexist language will be used, bibliography of authors of both sexes will be used, the participation of male and female students in class will be encouraged....) - Work will be done to identify and modify sexist prejudices and attitudes and to influence the environment to modify them and promote values of respect and equality.-Situations of gender discrimination should be detected and actions and measures to correct them will be proposed.

(\*)The teaching guide is the document in which the URV publishes the information about all its courses. It is a public document and cannot be modified. Only in exceptional cases can it be revised by the competent agent or duly revised so that it is in line with current legislation.